

**From:** Kennedy, Kevin D  
**Sent:** Sun, 30 Jan 2022 19:19:53 +0000  
**To:** Nethercott, Mark J; Palmer, Debbie; Mann, Julie; Cyr-Pidcock, Isabelle; Kay, Sean T  
**Cc:** Lucas, Russell J  
**Subject:** Planning for the next few days

Unclassified

Hi all

Sorry for the email but this is the easiest way to get everyone at the same time.

Deb and Julie, in speaking to Russ I know that you have started looking at the next few days in terms of planning (staffing and a general traffic plan).

Mark worked with Sean Kay on the current plan and knows it inside and out. Mark will be assigned to work on it with you today so he can lead it tomorrow morning. We'll stick Louis C with him tomorrow as a 2ic so that we can reinforce the PLT message and keep site command up to date in the minute. Sean, you'll be paired with Isabelle and dealing directly with the protesters.

This has been tough one and we want to make sure at our end we're not burning you all out. Louis, Isabelle, Mark and Sean...if any of you need a rest let us know and you will get it without hesitation. This will go longer for sure and I have no idea if it will ease up at all and since I don't physically see you, I need you all to self-monitor and report any needs.

Here's the gist of Russ' direction for the plan moving forward (correct me if I missed the bulls eye Russ).

Safety concerns

Public safety remains the priority

The physical and mental health of OPS membership will be considered in all planning and deployment decisions

For the community

We will attempt to minimize disruption as much as possible taking into consideration the sheer number of vehicles and people descending on Ottawa

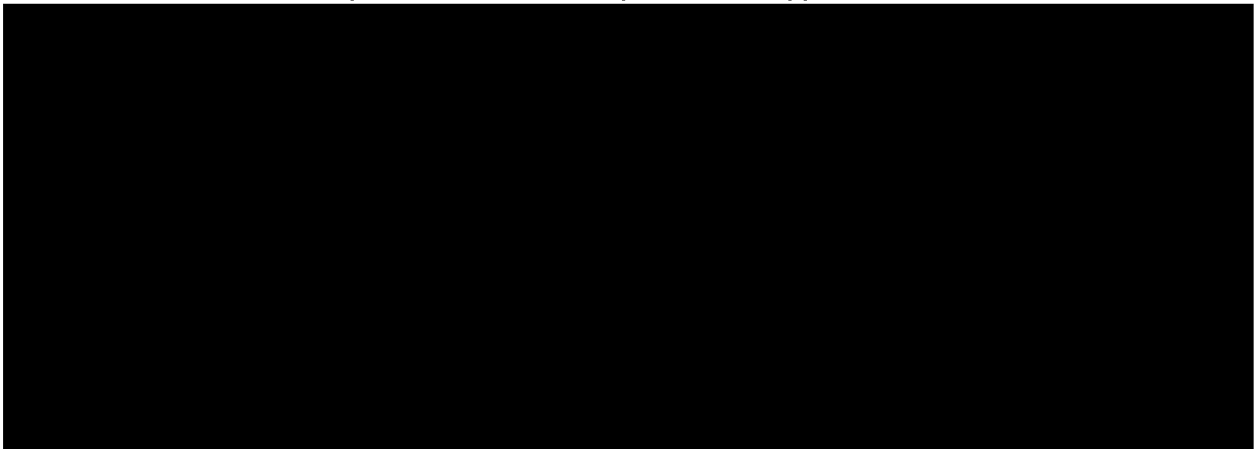
We will do what we are able to ensure emergency response is maintained and supported

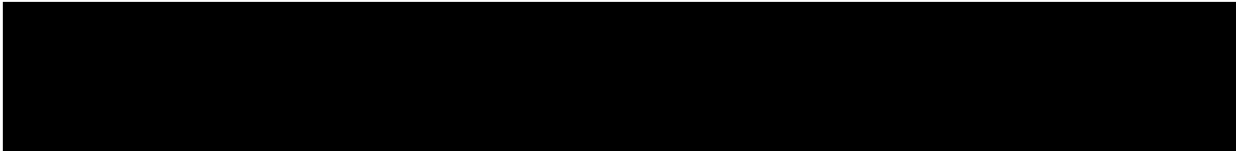
For the demonstrators

We will support peaceful assembly and expression of opinion protected under the Charter

We will work with participants to provide them with a safe environment

**With the above in mind (and this plan can be crafted to provide this approach):**



- 
- If people abandon their vehicles, they are potentially subject to tow
  - In supporting egress:
    - We will allow groups to leave the city through safe routes identified by Police that will minimize further disruption to the residents of Ottawa
    - We will provide the necessary supports to direct these movements
    - We will not act as negotiators or mediators for people within stacked convoys who wish to leave when blocked by those who wish to remain. These negotiations will be the responsibility of the convoy route captains.
    - We will determine the best time for drivers to leave any particular blocked area based upon public safety concerns and minimizing further congestion

The above will remain in place until Incident Command has determined it time to collapse the identified zone or shift the approach based upon changing conditions.

Open for comments/additions.

K